



PRAIRIE NORTH REGIONAL HEALTH AUTHORITY BOARD
REGULAR MEETING
Wednesday, March 30, 2011
1300 Hours CST/MDT
Main Floor Conference Rooms, Lloydminster Hospital
3820 – 43 Avenue, Lloydminster, SK

ATTENDANCE:

Bonnie O'Grady – Chair
Joanne Berry
Ben Christensen
Gillian Churn
Ross Clements – Vice Chair
Richard Fiddler
Terry Lamon
Helene Lundquist
Jane Pike
Leanne Sauer
Donald Speer
Colleen Young

David Fan – Prairie North RHA President & CEO
Irene Denis – Prairie North RHA VP
Barbara Jiricka – Prairie North RHA VP
Linda Lewis – Communications Officer
Glennys Uzelman – Prairie North RHA VP

REGRETS:

Prairie North RHA VPs Lionel Chabot, Jerry Keller, and Dr. Bruce Murray

MEDIA & PUBLIC ATTENDANCE:

Staff & Public: Rob Saunders, Lloydminster and District Health Advisory Council
Brian Manegre, CUPE
Lorna Tarasoff, SUN
Erin Bland, PNHR Health Promotion Coordinator
Kim Burrows, PNHR Infection Prevention and Control Coordinator

Media: Katie Ryan, Lloydminster Source
Allison Wall, Lloydminster Meridian Booster

Highlights

- ▶ **Presentation** *Lloydminster & District Health Advisory Council - new Lloydminster Continuing Care Capital Project and Dr. Cooke Extended Care Centre*
- ▶ **Motion #2011/03/003** *Approval of PNRHA Tobacco and Smoke-free Policy and Procedures, to come into effect April 1, 2011.*
- ▶ **Motion #2011/03/004** *Approval of PNHR Infection Prevention and Control Plan.*
- ▶ **Motion #2011/03/005** *Approval of Revised Borrowing Resolution for Purchase of the Meadow Lake Associate Clinic.*
- ▶ **Motion #2011/03/006** *Approval of Physician Appointments for The Battlefords, Maidstone, and Lloydminster.*
- ▶ **Motion #2011/03/007** *Designation of Board Chair Bonnie O'Grady as PNHR's Voting Delegate to the SAHO Annual General Meeting.*
- ▶ **Motion #2011/03/008** *Approval of the Financial Statements for the period ending February 28, 2011.*
- ▶ **Motion #2011/03/009** *Appointment of Elaine Reeve of St. Walburg and Kay Montgomery of Mervin to the Lakeland Regional Community Health Advisory Network.*

1.0 OPENING

Board Chair Bonnie O'Grady called the meeting to order at 1300 hours CST/MDT, and welcomed all those in attendance.

2.0 AGENDA

Addition: 5.0 New Business - Presentation: Lloydminster and District Health
Advisory Council – Rob Saunders

2011/03.001 **Moved: Leanne Sauer**
Seconded: Gillian Churn
“THAT the agenda be adopted as amended.” CARRIED.

3.0 CONFLICT OF INTEREST

PNHR Strategic Plan Pillar & Goal: Sustainability - Governance

No conflict of interest was declared.

4. PREVIOUS MEETING – MARCH 2, 2011

4.1 MINUTES

2011/03.002 **Moved: Leanne Sauer**
Seconded: Joanne Berry
“THAT the minutes of the Regular Meeting of the Board of Prairie North Regional Health Authority held March 2, 2011 be adopted as presented.” CARRIED.

4.2 BUSINESS ARISING

There was no business arising.

5.0 NEW BUSINESS

PRESENTATION – LLOYDMINSTER AND DISTRICT HEALTH ADVISORY COUNCIL – ROB SAUNDERS

Board Chair Bonnie O'Grady welcomed and introduced Rob Saunders of the Lloydminster and District Health Advisory Council.

Saunders asked to speak to the Board following a recent informational meeting he attended regarding the new Lloydminster Continuing Care Capital Project. Saunders asked for clarification around the new facility and the future of the 55-bed wing of the Dr. Cooke Extended Care Centre (DCECC) that the new project will replace.

Saunders explained that concern arose around word that the oldest wing of DCECC is to be demolished once the new long-term care (LTC) facility is complete. He questioned whether the DCECC wing, once vacated, could be rehabilitated and could continue to accommodate much needed LTC spaces for the expanding Lloydminster population in need

of long-term care. Saunders stated that the LDHAC does not want the old DCECC wing demolished. The group also questions the ability to expand the new long-term care home about to be built and whether an assisted living component will be added to the site.

PNRHA Chairperson Bonnie O'Grady advised that DCECC belongs to Alberta, and the new Lloydminster continuing care facility is Alberta's project. When the new facility was announced by Alberta in early 2008, the commitment was to build a 60-bed LTC home on a new site, to replace the older 55-bed wing at DCECC. The net gain was to be five LTC beds for Lloydminster. The intent was always to demolish most of the oldest DCECC wing, with a small amount of space left for redevelopment. The remaining 50-bed DCECC wing, built in the early 1990s, would remain.

O'Grady stated that with completion of the new continuing care home approximately 18 months away, now is a good time to bring forward the community's concerns about the future of the oldest DCECC wing and revisit the LTC needs for Lloydminster and area. She agreed to take the concerns forward to Alberta Health Services, and encouraged Saunders and others to voice their concerns to Alberta officials.

O'Grady explained that current plans for the new Lloydminster continuing care home do not include possible future expansion of the facility itself. The site does allow for future development of a potential stand-alone three-storey 120-bed assisted living complex, however, Alberta has never committed to the additional construction. The matter of the potential assisted living project will also be raised with Alberta officials.

Board member Colleen Young stated that she would like a clear commitment from Alberta that the potential assisted living facility on the new Lloydminster Continuing Care Capital Project site will be built and that the dollars will be there.

5.1 2011/12 STRATEGIC & OPERATIONAL DIRECTIONS (SOD) and
5.4 2011/12 PROVINCIAL BUDGET

PNHR Strategic Plan Pillar & Goal: Sustainability – Governance & Funding

CEO David Fan referenced the Saskatchewan Ministry of Health 2011-12 Strategic and Operational Directions for the Health Sector in Saskatchewan (SOD) document, as circulated, and the Prairie North Regional Health Authority 2011-12 Accountability Document, as circulated. The documents set out the goals and objectives of the health system over the next 12 months, along with the expectations Regional Health Authorities are to meet. Based on their allocations under the provincial budget released March 23, 2011, RHAs are to put together their operating and capital budgets. The Board-approved budgets are to be submitted to the Ministry of Health by June 6, 2011. Prairie North's proposed budgets will be presented to the PNRHA Board at the May 25, 2011 meeting.

Fan reviewed the key requirements for PNRH under the SOD. They include focusing on First Nations health and well-being, and patient and family-centred care; reducing surgical wait times and wait lists; improving infection prevention and control, and medication reconciliation; implementing the colorectal screening program; achieving efficiency targets for overtime, sick time, and injury reduction; supporting shared services and group purchasing; construction of the new long-term care facility in Meadow Lake; continued implementation of Lean and Releasing Time to Care initiatives; and continued implementation of the Saskatchewan Surgical Initiative.

Fan advised Board members of PNRH's funding allocations in the 2011-12 Saskatchewan budget. PNRH is to receive \$183 million in base operating funding for the new fiscal year – \$20

million (12%) more than the Region's 2010-11 base funding of \$163 million. Fan explained that the majority of the increase (over \$13 million) is to cover collective bargaining obligations for Saskatchewan Union of Nurses (SUN) and Canadian Union of Public Employees (CUPE) workers. A further \$2.9 million is being provided to cover inflationary costs for drugs, supplies, utilities, and similar expenses. PNHR is receiving \$1.4 million in new money to provide services for the Region's growing population, and to increase the number of CT scans to be done in the year ahead. Offsetting the increase is \$1.3 million in efficiency targets PNHR is to achieve in 2011-12, in attendance support, shared services, and general efficiencies.

5.2 TOBACCO REDUCTION STRATEGY

PNHR Strategic Plan Pillar & Goal: Health of the Population – Improving the Health of the Population

VP of Primary Health Services Glennys Uzelman explained that development and implementation of a comprehensive Tobacco Control Strategy for PNHR is a requirement under the 2010-11 Ministry of Health Strategic and Operational Directions (SOD) document, and PNHR's 2010-13 Strategic Plan. Uzelman introduced Erin Bland, PNHR Population Health Promotion Coordinator and lead on development of the Region's new Tobacco and Smoke-free Policy, to provide an overview of the policy and its procedures, and the plan for implementation and communication.

Bland reviewed her presentation, as circulated, highlighting the need for a tobacco strategy. She explained that as of 2009, 32.4% of PNHR residents are daily or occasional smokers – the second highest rate among Saskatchewan health regions and well above the provincial rate of 20.1%. Bland relayed information on the economic costs of tobacco use in Canada and the benefits of smoking cessation.

The proposed PNHR Tobacco and Smoke-free Policy aims to foster an environment that protects clients, staff and the public from second-hand tobacco smoke and reinforces a social norm of being tobacco-free. The policy respects and supports the traditional use of sacred medicines within First Nations healing ceremonies. The policy also establishes help and support available to clients, PNHR employees, and physicians who wish to stop using tobacco products.

Bland explained that after an approximate 10-month period to inform and educate PNHR clients, employees, physicians, and the public about requirements and responsibilities under the policy, all PNHR property will go tobacco and smoke-free as of Weedless Wednesday, January 18, 2012. On that date, tobacco use or smoking will no longer be permitted in buildings, on grounds, and in/on parking areas owned or operated by Prairie North Health Region, nor in any facilities or spaces leased by PNHR. Four exemptions apply: residents of special care homes owned or operated by Prairie North and residents of Saskatchewan Hospital will be able to smoke only in designated outdoor locations of PNHR property; and ceremonial use of tobacco and prescribed use of medicinal marijuana will be permitted in PNHR facilities.

Compliance with the policy provisions will be the responsibility of all PNHR clients, employees, physicians, and the public. Procedures accompanying the policy provide direction should an individual be non-compliant. The Region will be working over the next several months to communicate the details and provisions of the policy to all stakeholders.

A brief discussion with Board members followed the presentation. Uzelman asked Board members to formally approve the Policy to come into effect April 1, 2011.

2011/03.003

Moved: Leanne Sauer

Seconded: Helene Lundquist

“THAT the Board of Prairie North Regional Health Authority approves the PNRHA Tobacco and Smoke-free Policy and Procedures as presented, to come into effect April 1, 2011.” CARRIED.

Uzelman circulated copies of the PNRH News Release and the memo to all PNRH employees and physicians. The documents are being distributed now that Board members have approved the new Tobacco and Smoke-free Policy and Procedures.

5.3 INFECTION PREVENTION AND CONTROL

PNHR Strategic Plan Pillar & Goal: Health of the Individual – Continually Improving Health Care Safety

VP of Primary Health Services Glennys Uzelman presented the Region's first-ever comprehensive Infection Prevention and Control Plan, as circulated. Uzelman explained that under the Ministry of Health's 2010-11 Strategic and Operational Directions (SOD) and PNRH's 2010-13 Strategic Plan, the Region is required to develop and implement a Board-approved plan for ensuring compliance with relevant Canadian Standards Association (CSA) and Accreditation Canada (AC) standards for infection prevention and control.

Uzelman introduced Kim Burrows, one of PNRH's three Infection Prevention and Control Coordinators responsible for development of the plan. The plan brings together a number of infection prevention and control initiatives, practices, and procedures already underway in Prairie North, and is intended to ensure that the Region is in compliance with Canadian Standards Association (CSA) Standards for Healthcare, and Accreditation Canada Required Organizational Practices (ROPs) and Standards.

Uzelman reviewed the plan's Executive Summary. She explained that the plan aims to improve patient outcomes by preventing and controlling the spread of health care associated infections, and aims to reduce the risks for infections in clients related to the use of devices and procedures performed during their care. The plan also aims to promote awareness of the principles of preventing and controlling the spread of infection among PNRH staff, patients/residents/clients, and visitors. Uzelman added that infection prevention and control belongs to everyone – that everyone has a role to play and is responsible for improving health care safety.

2011/03.004

Moved: Colleen Young

Seconded: Jane Pike

“THAT the Board of Prairie North Regional Health Authority approves the Prairie North Health Region Infection Prevention and Control Plan as presented.” CARRIED.

Uzelman advised that the Board-approved plan must now be forwarded to the Ministry of Health.

Board Chair Bonnie O'Grady acknowledged the tremendous amount of work involved in developing PNRH's Tobacco and Smoke-free Policy and Procedures, and the Region's Infection Prevention and Control Plan, and expressed appreciation to all those involved.

5.5 SASKATCHEWAN SURGICAL INITIATIVE (SKSI)

PNHR Strategic Plan Pillar & Goal: Health of the Individual – Reduce Surgical Wait Times/ Lists

VP of Integrated Health Services Barbara Jiricka delivered a presentation on the Saskatchewan Surgical Initiative – 'Sooner, Safer, Smarter: A Plan to Transform the Patient's

Surgical Experience.' The presentation highlighted the provincial accomplishments of the initiative in 2010-11 and reviewed the key challenges. Jiricka noted that the initiative was successful in reducing the number of patients waiting for surgery for over 18 months by 36% since April 1, 2010, and reduced the number of patients waiting for surgery over 12 months by 22.5% from the same date. The target for 2011-12 is that by March 31, 2012 no one will wait more than 12 months for surgery.

In February 2011, the province announced a \$40.4 million investment in the Surgical Initiative for the coming year. The funding will enable health regions to complete an additional 5,700 surgeries in 2011-12. Prairie North's allocation is \$1.9 million to perform an additional 550 day surgeries and 10 inpatient surgeries at PNRH's two Regional hospitals. The funds will be used for renovation and expansion of day surgery space, purchase of equipment including sterilizers, day surgery chairs, instruments and monitors, additional staffing, and supplies.

Other PNRH priorities for 2011-12 under SKSI include completing implementation of the Surgical Information System in Battlefords Union and Lloydminster Hospitals in May/June, continuing implementation of the Surgical Checklist, implementation of surgical pathways for hip, knee and spine, reducing the number of clients waiting in hospitals for long-term care placement, and engaging clients in decision-making.

5.6 BORROWING RESOLUTION – MEADOW LAKE ASSOCIATE CLINIC

PNHR Strategic Plan Pillar & Goal: Sustainability – Funding

CEO David Fan explained that further to the resolution passed by the PNRHA Board at its regular meeting January 26, 2011 to borrow funds to purchase the Meadow Lake Associate Clinic, legal counsel has advised that it needs the borrowing resolution in a revised format, as circulated.

2011/03.005

Moved: Ross Clements

Seconded: Donald Speer

“THAT the Board of Prairie North Regional Health Authority approves the following motion as presented:

RESOLUTION of the Board of Members of **PRAIRIE NORTH REGIONAL HEALTH AUTHORITY** (hereinafter called the “Health Authority”).

BE IT RESOLVED:

1. THAT the Health Authority borrow from **SYNERGY CREDIT UNION LTD.** (hereinafter called the “Credit Union”) the sum of Four Hundred Thirty Five Thousand Dollars (\$435,000.00), with interest equal to the Prime Rate of Interest of the Credit Union declared from time to time, minus One-Half (0.50%) percentum per annum, and that for the purpose of securing payment of the said sum and all interest, do execute and deliver to the Credit Union the following:
 - (a) Registered mortgage on Lots 8, 9 and 17, Block 6, Plan AO3572 and Lot 24, Block 6, Plan 101758776
2. THAT Bonnie O'Grady as Board Chair and David Fan as Chief Executive Officer be and they are hereby authorized to sign and execute the said documents and affix the seal of the Health Authority thereto on behalf of the Health Authority.
3. THAT the said officers are empowered to do such things and execute and deliver such

other documents as the Credit Union may require for the purpose of securing payment of the said sum and all interest, and otherwise making effective the provisions of this resolution including any additional or substitutional securities.

4. THAT a certified copy of this resolution be delivered to the Credit Union and constitute the authority of the said Credit Union to act thereon, and shall be deemed to continue in force and effect until notice of any amendment, alteration or revocation shall have been given to the said Credit Union.

" **CARRIED.**

5.7 MEDICAL STAFF APPOINTMENTS

PNHR Strategic Plan Pillar & Goal: Providers - Physicians

2011/03.006 **Moved: Ben Christensen**

Seconded: Ross Clements

"THAT the following physicians be appointed to Prairie North Regional Health Authority 2011/2012 Practitioner Staff, with privileges as recommended by the Battlefords Medical Advisory Committee:

Physician	Category	Scope of Practice	Location
Dr. O. Ajegbo	Temporary	Obstetrician/ Gynecologist	Battlefords Union Hospital and Lloydminster Hospital
Dr. Mandana Kamyar	Associate	GP	Maidstone Health Complex
Dr. Heloise Van Ronge	Associate	GP	Maidstone Health Complex
Dr. Erin Ellis	Active	Dentist	Battlefords Union Hospital
Dr. Natalie Shiff	Visiting	Consultation in Pediatric Rheumatology	Battlefords Union Hospital

." **CARRIED.**

CEO David Fan noted the appointment of Dr. Ajegbo is Regional and will be shared with the Lloydminster Medical Advisory Committee (MAC) for concurrence. Recommendations for Medical staff appointments in PNHR's rural sites and Meadow Lake are done through the Battlefords MAC. PNHR is working to establish and implement a consistent Regional approach to physician credentialing.

5.8 VOTING DELEGATE – SAHO ANNUAL GENERAL MEETING

PNHR Strategic Plan Pillar & Goal: Sustainability - Governance

Board Chair Bonnie O'Grady referenced the March 17, 2011 memo from the Chair of the Saskatchewan Association of Health Organizations (SAHO), as circulated. The memo advises of the upcoming SAHO Annual General Meeting and the need for selection of the voting delegate from the PNRHA Board. O'Grady has previously served as PNRHA's voting delegate.

2011/03.007 **Moved: Terry Lamon**

Seconded: Ben Christensen

"THAT Board Chairperson Bonnie O'Grady be designated as the voting delegate for Prairie North Regional Health Authority at the Saskatchewan Association of Health Organizations (SAHO) Annual General Meeting." **CARRIED.**

THE MEETING RECESSED AT 1455 HOURS CST/MDT.

THE MEETING RECONVENED AT 1513 HOURS CST/MDT.

6.0 REPORTS

6.1 FINANCIAL STATEMENTS – FEBRUARY 28, 2011

PNHR Strategic Plan Pillar & Goal: Sustainability – Outcome & Monitoring

In the absence of VP of Finance/Information Technologies Jerry Keller, CEO David Fan referenced the Financial Statements to February 28, 2011, as circulated. Fan noted the statements show PNHR with a surplus of \$2.9 million to the end of February. Base funding from the Saskatchewan Ministry of Health is \$5 million more than budgeted to cover collective bargaining commitments for support workers.

2011/03.008 Moved: Leanne Sauer

Seconded: Joanne Berry

“THAT the Board of Prairie North Regional Health Authority approves the Financial Statements for the period ending February 28, 2011 as presented.” CARRIED.

6.2 BOARD CHAIR REPORT

PNHR Strategic Plan Pillar & Goal: Sustainability – Transparency & Accountability

Bonnie O’Grady provided a written Board Chair Report, as circulated:

- March 3, 2011 – Connecting the Dots IV – Saskatoon
- March 7, 2011 – Meadow Lake & Area Community Health Advisory Network Public Meeting – Meadow Lake
- March 16, 2011 – Leadership Council – Saskatoon
- March 17, 2011 – Quality and Safety Summit – Saskatoon
- March 23, 2011 – Budget Presentation - Regina
- March 24, 2011 – Continuous Safety & Quality Improvement Steering Committee Meeting – Lloydminster

Upcoming events:

- April 1, 2011 – Lloydminster Primary Health Care Steering Committee Meeting – Lloydminster
- April 13, 2011 – Continuous Safety & Quality Improvement Steering Committee Meeting – Maidstone
- April 14, 2011 – North Sask Laundry – Prince Albert
- April 20 & 21, 2011 – Health Quality Summit – Regina
- April 27, 2011 – PNRHA Board Meeting – Meadow Lake

6.3 ADMINISTRATIVE REPORTS

PNHR Strategic Plan Pillar & Goal: Sustainability- Outcome & Monitoring

- **CEO Report**

David Fan referenced his CEO Report, as circulated.

- **VP Corporate Services**

Irene Denis reviewed her VP Corporate Services Report, as presented. She also advised that April 10 – 16, 2011 is National Volunteer Appreciation Week, with events slated for several

communities in PNHR. She invited and encouraged Board members to attend the events where possible.

- **VP Primary Health Services**

Glennys Uzelman referenced her VP of Primary Health Services Report, as presented. Uzelman noted the resignation of Bob Elliott of St. Walburg from the Lakeland Regional Community Health Advisory Network (Lakeland CHAN). She advised that two new Expressions of Interest in joining Lakeland CHAN have been received from Elaine Reeve of St. Walburg and Kay Montgomery of Mervin. At least one further Expression of Interest is anticipated.

2011/03.009

Moved: Colleen Young

Seconded: Ross Clements

"THAT the Board of Prairie North Regional Health Authority accepts the Expressions of Interest and approves the appointment of Elaine Reeve of St. Walburg and Kay Montgomery of Mervin to the Lakeland Regional Community Health Advisory Network;

"AND THAT the Board of Prairie North Regional Health Authority accepts the resignation of Bob Elliott of St. Walburg from the Lakeland Regional Community Health Advisory Network."
CARRIED.

Board members expressed appreciation to Mr. Elliott for his contributions to the Lakeland CHAN.

Uzelman advised that PNHR has received written communication from Alberta Health Services (AHS) indicating it will provide funding, pending final AHS approval, to Prairie North for the provision of outpatient addictions services to Alberta residents of Lloydminster. The funding commitment is for a six month period. The funding is the same as that AHS provided to the Thorpe Recovery Centre in Lloydminster for the provision of outpatient addiction services, before the Thorpe Centre ceased operating those services for Alberta and PNHR at the end of March 2011.

- **VP Integrated Health Services**

Barbara Jiricka referenced her VP of Integrated Health Services Report, as circulated.

Jiricka presented an Issue Paper regarding bed pressures at Battlefords Union Hospital (BUH) and transferring some patients awaiting placement in long-term care (LTC) to available beds in other communities.

A working group has recommended that transfer of patients waiting in BUH beds for placement in long-term care be routinely considered to facilities with available beds outside The Battlefords. Formalizing the option and advising patients and families from the outset that such a transfer may occur would normalize the practice for patients and families, as well as for care providers. The practice would make better use of facilities with bed capacities, such as those in Maidstone and Turtleford that have acute care beds that are not always occupied. Transferred patients would be next on the list to transfer back to The Battlefords when a LTC bed becomes available in the community.

Jiricka added that four BUH waiting-placement patients have recently gone to Maidstone, and all but one was able to return to The Battlefords within two weeks.

Board members supported the **Recommendations** as follows:

1. In the absence of a LTC bed in The Battlefords, LTC patients waiting placement in acute care may be transferred to one of the Region's other facilities, provided there is

- capacity to accommodate.
2. Transferred patients will be next on the list to transfer back to The Battlefords when a bed becomes available in the community.
 3. Patients that refuse the transfer will be discharged home to wait in the community for LTC placement.
 4. Patients and families will be advised at the time of assessment of the possibility they may have to transfer to a facility outside of The Battlefords and will be responsible for transportation to and from that facility.
 5. The Most Responsible Physician will communicate to the receiving physician the patient's medical history and plan of care verbally or in writing prior to transfer.
 6. A checklist will be developed to ensure all aspects of the transfer have been addressed.

Board member Ben Christensen reiterated his concern with the growing Battlefords LTC wait list. The waitlist in the community stands at 47 as of March 21. Christensen said he would like to see rates for other areas of the province to determine if the Battlefords' waitlist is the highest. He stated that it may be time again to open more long-term care beds in the community. Board member Leanne Sauer agreed that the Ministry needs to be aware of the situation.

- **VP Development and Operations**

In the absence of Lionel Chabot, David Fan referenced the VP Development and Operations Report, as circulated. Board member Helene Lundquist requested an update on the status of pharmacy tenders for rural communities.

- **VP Finance/Information Technologies**

No VP Finance/Information Technologies Report was available.

- **VP Medical Services**

No VP Medical Services Report was available.

- **Communications Officer**

No Communications Officer report was available.

7.0 COMMUNICATION/CORRESPONDENCE

- March 14, 2011 Letter from Meadow Lake and Area Community Health Advisory Network (CHAN) Chairperson Janet Caldwell re: Meadow Lake CHAN Public Meeting.

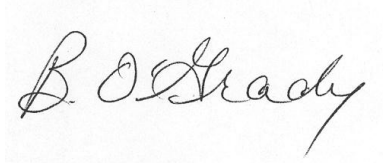
8.0 DATES AND LOCATION OF NEXT REGULAR BOARD MEETINGS

- *Wednesday, April 27, 2011 – Meadow Lake*
- Wed., May 25, 2011 – North Battleford
- Wed., June 29, 2011 – North Battleford
- No July Meeting
- Wed., August 31, 2011 - Lloydminster

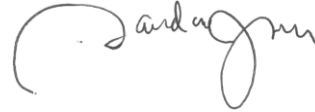
THE MEETING RECESSED AT 1605 HOURS CST/MDT.

9.0 ADJOURNMENT

2011/03.010 Board Chair Bonnie O'Grady declared the regular meeting and in camera meeting adjourned at 1620 hours CST/MDT.



Chair



Secretary